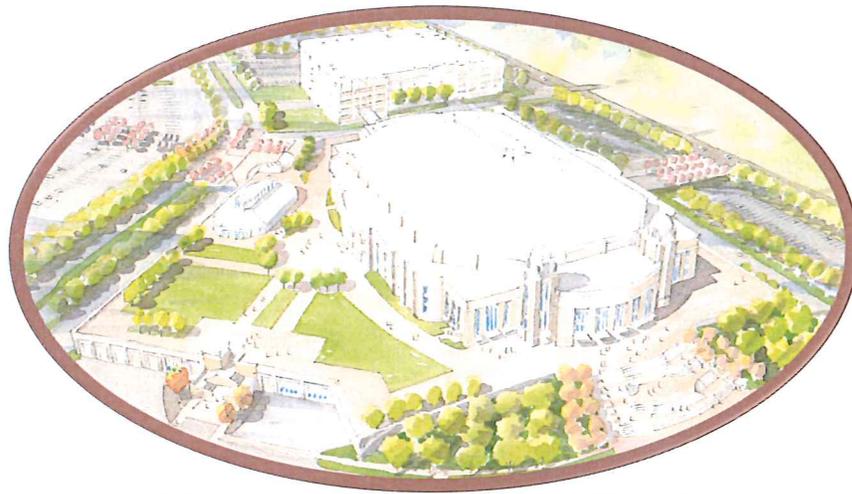




**Public Events
5 Year
Capital Improvement Plan
FY2016 – FY2020**



Fort Worth Multi-Purpose Arena



Fort Worth Convention Center

Proposed Convention Center Phase III Expansion

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

BACKGROUND/HISTORY:

The Public Events Department promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC). The Convention and Visitors Bureau (CVB) contracts with the City to market the destination.

All activities are supported through the collection of hotel/motel occupancy taxes, DFW revenue share and the revenues generated by events scheduled at the Fort Worth Convention Center and the Will Rogers Memorial Center. In Fiscal Year 2016, revenues from the Dallas-Fort Worth Airport Revenue Sharing Agreement and 2% hotel occupancy tax (a total of 9% is collected), were segregated into separate funds in order to more accurately track the uses of the different revenue sources and restrictions. All three special revenue funds are administered by the Public Events Department and are more fully discussed below.

The Public Events administration is responsible for operating and maintaining the FWCC, the WRMC, the Office of Outdoor Events and the Fort Worth Sports Authority. The FWCC and WRMC host national, regional and state conventions, conferences, world-class equestrian events, concerts, sporting events, theatrical performances, community events and the Southwestern Exposition and Livestock Show and many others.

The Convention and Visitors Bureau's contract with the City serves to enhance tourism and promote visitor activities in Fort Worth. The CVB also manages the full-time operations of the Fort Worth Herd.

FACILITIES:

Fort Worth Convention Center - Purchased from Tarrant County in 1997, the City embarked on a major revitalization and renovation of the Fort Worth Convention Center. The venue encompasses over 180,000 square feet of contiguous exhibit space with 45,000 square feet of storage and docks, an Arena that will accommodate up to 13,000 People, a 28,160 square Foot, Texas Contemporary Ballroom, 38 adaptable meeting rooms (60,000 Square Feet) and a 55,000 square foot events plaza.

Will Rogers Memorial Center - Established in 1936 to house events near downtown and in the Cultural District, the Will Rogers Memorial Center now attracts in excess of 2 million visitors each year. This 105-acre facility plays host to an extensive variety of social, cultural, educational, recreational and sporting events. However, major equestrian shows continue to be the primary commitment of the Center.

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

The Equestrian Center features three climate controlled show arenas, a sale arena, a current capacity of approximately 2,500 horse stalls, multiple exercise arenas, 65 cattle pens and recreational vehicle accommodations. The heart of the facility is the historic Will Rogers Coliseum which is home for many equestrian and sporting events including the legendary Fort Worth Stock Show & Rodeo which celebrated its 119th year in 2015.

Cowtown Coliseum in the Stockyards National Historic District commemorated its 100th anniversary in 2008. Construction of the building began in 1907 and was completed in 1908 at a cost of \$250,000. The City of Fort Worth currently owns the familiar stucco building. Rodeo Plaza, Inc. (RPI) leases the facility and provides family oriented entertainment that represents the rich western cowboy culture and compliments the historical origins of the area. The city provides an annual subsidy of \$185,000 and RPI provides all other operating expenses and maintenance with the exception of expenses related to the central energy plant that is capped at \$12,000 per year and major capital projects. The lease agreement expires in 2017 with two five-year renewal options. In addition to the Cowtown Coliseum, the lease premises include the Ride-Out Arena and Rodeo Plaza.

CAPITAL IMPROVEMENT STRATEGY:

In 2009, City Council amended the City's Financial Management Policy Statements to dedicate the revenue from the DFW Airport Revenue Share for facility improvements at the Fort Worth Convention Center and Will Rogers Memorial Center. The Culture & Tourism Fund balance, accumulating from hotel occupancy taxes and facility revenues, has also provided funds for facility improvements.

The development and implementation of the five-year Capital Improvement Plan will insure that the facilities are upgraded and maintained in order to meet the needs of the facility users and achieve the Department's Mission to provide an exceptional customer experience. The criteria for the plan were based on strategic communication with clients, completion of client surveys, visits to competing facilities, identification of aging systems and infrastructure, plus public/private partnerships with Events Facilities Fort Worth and the Fort Worth Stock Show.

Convention Center: An architectural study and analysis of the Convention Center commenced in October 2015. The study will review the existing site conditions, including life safety, structural, electrical and HVAC systems as well as overall general condition of existing facility fixtures, finishes, materials and site accessibility. The study will also examine all visible conditions and maintenance records. The final report will include recommendations, photos and illustrations of areas of concern, and estimates of probably remediation costs.

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Will Rogers Memorial Center: A Facilities Assessment & Campus Plan was completed for WRMC in FY2013, leading to the addition of the covered exercise pavilion, the promenade and renovation of Cattle Barn 2 and improvements to a variety of mechanical systems. A more detailed facility condition assessment is planned for WRMC to focus on mechanical, electrical, plumbing, roof conditions, façade conditions, any overt structural or architectural conditions, vertical transportation components, audio visual equipment and systems, lighting and basic civil engineering concerns. Staff is currently completing negotiations for an architectural study and analysis of the Will Rogers Memorial Center to commence upon approval of the CIP.

Cowtown Coliseum: The assessment of the Cowtown Coliseum was completed in July 2013. The project scope included a review of the overall condition of the facility as well as recommendations for repairs and an opinion of probable construction costs. The study encompassed structural, electrical, lighting and lighting controls, mechanical/plumbing and fire protection systems. The area of insufficiency with the highest priority was the replacement of air handlers and renovation of the central plant; both of these projects have been included in this 5 year CIP.

Multipurpose Arena at WRMC: Two independent strategic feasibility studies indicated the need for a Multipurpose Arena to complement the Will Rogers Memorial Center. In 2014, the citizens of Fort Worth overwhelmingly approved three venue taxes to support financing of the estimated \$450 million arena and adjacent event support and parking facilities. With a public contribution limited to \$225 million, private sector participation will fund the remainder of the costs to construct this facility. The 9,300 fixed-seat state-of-the-art arena, with capacity for an additional 3,700 temporary seats, will bring concerts and larger entertainment events to the City and host community and school events as well as the Stock Show and Rodeo and will include support facilities and a public plaza. Design is nearing completion and it is anticipated that construction of the parking garage will commence in early 2016 with construction on the arena scheduled for early 2017.

FWCC Phase III expansion and new 1,000 room convention center hotel development: Multiple feasibility and economic impact studies indicated the need for a Phase 3 expansion of the convention center with additional exhibit and meeting space that would be flexible in order to accommodate larger exhibits or general sessions in order to attract more conventions. An additional 1,000 room convention hotel would also be needed to provide adequate hotel capacity to service existing and expanded conventions. The additional convention hotel along with an expanded convention center would provide two attractive entrances and provide the ability to host multiple, simultaneous conventions. The strategy was to build the arena adjacent to the Will Rogers Memorial Center before removing the existing FWCC arena so that a venue would be available to host graduations, concerts and other events important to the community.

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

The process to begin the development of a 1,000 room convention center hotel is underway with the receipt of multiple statements of qualifications for the hotel development. The preferred design would realign Commerce Street to provide the hotel pad sites necessitating a Phase 3A convention center expansion with the removal of the exhibit annex, expansion of kitchen facilities and a renovated dock area to be included with the hotel construction. Construction is anticipated to begin in 2017 or 2018. The Phase 3B expansion of the convention center to replace the arena with additional exhibit, ballroom and meeting space is anticipated to commence in the years of 2022-2025.

CAPITAL REVENUE SOURCES:

Fund Balance

The Culture & Tourism Fund balance has served as the primary source of cash funding of capital projects in order to upgrade aging facilities and improve service delivery. Over \$5.5 million was transferred to the Culture & Tourism Capital Project Fund to support the new multipurpose arena. Approximately \$4.8 million of the amount transferred will fund a portion of the FY2016 capital projects.

The current Financial Management Policy Statements require a fund balance equal to 16.67% of annual operating expenditures, which will be monitored to ensure the operations can weather any downturns. Excess fund balance in future years could be used to continue capital investments.

DFW Airport Revenue Share

In 1998, the City of Fort Worth entered into an agreement with the Cities of Euless and Dallas to provide for the sharing of DFW Rental Car taxes, plus incremental tax revenues generated by future economic development projects within the geographical boundaries of the Airport. Fort Worth also receives incremental taxes from other municipalities adjacent to the DFW Airport that are included in the DFW Revenue Share. In 2009, the City Council amended the City's Financial Management Policy Statements providing that the revenues from Dallas/Fort Worth Revenue Sharing be dedicated to facility improvements at the Fort Worth Convention Center and Will Rogers Memorial Center.

The revenue model assumes \$5.5 million in revenue annually with no growth. With the opening of the DART train line to the airport, the anticipated TRE route in 2018, and the growth of the sharing market with services like Uber, it is expected that this could be a stagnant source of revenue going forward. However, increasing property, sales and other tax revenue subject to sharing will be monitored.

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Hotel Occupancy Tax

On November 18, 1997, the City Council increased the Hotel Occupancy Tax Rate to 9% with 2% of the tax collected to be used only for the expansion of an existing convention center facility or pledging payment of revenue or revenue refunding bonds issued in accordance with state law for the construction of the expansion. In 2013, state law was amended to expand the list of allowed uses to include a "qualified project," which is a defined concept that encompasses the Venue Project that includes the New Multipurpose Arena adjacent to the Will Rogers Memorial Center (WRMC). On September 29, 2015, the Code of the City of Fort Worth was amended to add qualified projects as allowable expenditures for hotel occupancy taxes in excess of seven percent.

The revenue model projects growth of HOT within the Project Financing Zone (PFZ) to be 2.5% in demand and 3% in Average Daily Rate. The non-PFZ hotels are anticipated to have 2% demand growth and 2% in average Daily Rate growth. This is a conservative estimate based on City-wide combined growth of 7% over the last decade, including significant downturns. The model does not include the addition of a Convention Center Hotel since it is anticipated that correlating revenue will be partially consumed by an incentive deal to re-align Commerce Street and establish quality standard of the facility.

Project Financing Zone No. 1

On October 23, 2013, (M&C G-18048) City Council adopted Ordinance No. 21011-10-2013 designated the Project Financing Zone Number One (PFZ#1) and identified two qualified projects under Section 351.1015(a) (5) of the Texas Tax Code. The two projects are the Fort Worth Convention Center and the multipurpose arena including a livestock facility adjacent to the Will Rogers Memorial Center. The PFZ#1 encompasses the area within a three-mile radius of each of the qualified projects in order from which incremental State Hotel Occupancy Taxes, Mixed Beverage Taxes and State Sales Taxes generated at hotels within the PFZ will be allocated to the City to assist in the financing of costs associated with each project. In January 2014, the State Comptroller of Public Accounts began to deposit increment above the 2013 base year into an account that will assist in financing the qualified projects.

Venue Taxes

On November 4, 2014, the citizens of Fort Worth overwhelmingly approved three venue taxes to support financing of the \$450 million arena and adjacent event and parking support facilities with the public contribution limited to \$225 million and private sector participation for the remainder. Those taxes may be levied when the arena opens and include a ticket tax, parking tax and stall tax. Collections are not anticipated until 2020. The City will use the taxes, when

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

implemented, to support the public contribution which is anticipated to include future debt issuances related to the construction of the arena.

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

FUND STRUCTURE

FUND STRUCTURE	Fund	Purpose
Culture and Tourism Fund	20101	Revenue from 7% HOT FWCC/WRMC Sales, and operating expenses including CVB/HERD and Transfers out
Culture and Tourism Capital Projects Fund	30101	Transfers from C&T Operating fund for cash-funded capital improvements and city contributions for qualified projects including the Venue Project/Arena. Funds may be transferred for debt service subject to bond covenants.
Culture and Tourism 2% City HOT Fund	20103	Revenue from 2% HOT to fund debt service for FWCC and/or WRMC per State law. (Transfer to 40101)
Culture and Tourism Project Financing Zone Fund	20104	Revenue from State HOT taxes, State sales taxes and mixed beverages taxes from hotels inside the PFZ; to be used for qualified projects, including Venue Project/Arena. Funds will be transferred to debt service or capital projects funds for qualified projects. (Transfer to 30204)
Culture and Tourism Project Financing Zone Capital Projects Fund	30204	Transfers from PFZ fund to be used for cash funding for qualified capital projects
Culture and Tourism DFW Revenue Share Fund	20105	Revenue share from DFW and expenses covers excess debt service (Transfers to 40101) with remainder transferred to DFW Revenue Share Capital Project fund for pay go investment in existing Public Events facilities. (Transfers to 30205)
DFW Revenue Share Capital Project Fund	30205	Transfers from DFW Revenue Share Fund for cash-funded capital improvements
Culture and Tourism Venue Project Fund	20106	Revenue from Venue Tax deposits and proceeds from debt sales associated with venue project per State law. To pay debt service and for construction and other related expenses included in bond covenants
Culture and Tourism Venue Capital Project Fund	30106	Transfer from debt proceeds and transfer from Venue Project Fund for payment of construction and other expenses related to the venue project
Culture and Tourism Debt Service Fund	40101	Receives transfers from operating funds for debt service payments. (Transfers from 20103 and 20105)

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

Culture and Tourism Legacy Capital Projects Fund **39201** Old legacy capital projects fund that will be closed once all projects are closed out; anticipated closing in FY2016

Summary of Planned Capital Investment by Source

The following table provides an overview of funding sources projected to be transferred to the Public Events Capital Projects Fund for cash-funded capital projects or to be used for debt service associated with capital projects. It is broken out into Public Events Facilities Capital Improvements and the Multipurpose Arena.

The table also includes an appropriation schedule to reflect the timing of planned projects. Further detail of the planned expenditures is detailed in subsequent tables showing major and minor renovations at existing facilities and the new construction of the arena. The primary source of cash-funding for Public Events Facilities Capital Improvements will be DFW Revenue Shares. The allocation for cash-funded capital from this source will grow as the amount necessary to supplement the 2% HOT for debt service declines.

Finally, the table summarizes the debt service obligations and funding sources as they are expected to change over the next five-years.

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

	FY2016	FY2017	FY2018	FY2019	FY2020
Total Projected DFW Revenue Share	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000
Projected Revenue Earmarked for Scheduled Debt-Service (FWCC Expansion, Multi-Purpose Equestrian, WRMC Pavilion & Cattle Barn 2/Tower)					
DFW Revenue Share	\$ 637,291	\$ 1,803,825	\$ 498,028	\$ 195,877	\$ -
Operating 20101 (Stock Show)	\$ 343,372	\$ 343,372	\$ 343,372	\$ 343,372	\$ 343,372
Debt Service Fund Balance	\$ 1,178,194	\$ -	\$ -	\$ -	\$ -
2% HOT	\$ 5,892,126	\$ 5,916,139	\$ 6,210,587	\$ 6,520,032	\$ 6,845,254
Total Debt Service	\$ 8,050,983	\$ 8,063,336	\$ 7,051,987	\$ 7,059,281	\$ 7,188,626
Projected Revenue Earmarked for Cash-Funded Capital Projects					
DFW Revenue Share	\$ 4,862,709	\$ 3,696,175	\$ 5,001,972	\$ 5,304,123	\$ 5,500,000
Operating Transfer	\$ 30,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Culture and Tourism Fund Balance/Capital Outlay	\$ 4,668,971	\$ -	\$ -	\$ -	\$ -
Total Cash Funded	\$ 9,561,680	\$ 3,716,175	\$ 5,021,972	\$ 5,324,123	\$ 5,520,000
Project Appropriation Plan					
Cash-Funded - Culture and Tourism Funds	\$ 4,698,971	\$ 219,450	\$ 143,684	\$ 114,603	\$ 143,686
Cash-Funded - DFW Revenue Funds	\$ 3,020,100	\$ 3,611,000	\$ 1,300,000	\$ 2,550,000	\$ 600,000
Total	\$ 7,719,071	\$ 3,830,450	\$ 1,443,684	\$ 2,664,603	\$ 743,686
Capital Projects Fund - Projected Unappropriated Fund Balance					
Starting Unappropriated Fund Balance	\$ 4,845,896	N/A pending final FY2015 audit			
Projected Contribution/(Use) of Capital Projects Fund Balance	\$ (4,668,971)				
Projected Unappropriated Capital Project Fund Balance	\$ 176,925				
Starting Unappropriated DFW Rev Share Fund Balance	\$ 4,862,708				
Projected Contribution/(Use) of DFW Rev Share Capital Projects Fund Balance	\$ (3,020,100)				
Projected Unappropriated DFW Rev Share Fund Balance	\$ 1,842,608	\$ 85,175	\$ 3,701,972	\$ 2,754,123	\$ 4,900,000
DFW Rev Share Capital Fund Cumulative Balance	\$ 1,842,608	\$ 1,927,783	\$ 5,629,755	\$ 8,383,878	\$ 13,283,878
Projected Funds Earmarked for Multipurpose Arena					
	FY2016	FY2017	FY2018	FY2019	FY2020
Revenue Allocated for Multipurpose Arena (Cash and Debt Service)					
Accumulated cash balance	\$ 12,199,250	\$ -	\$ -	\$ -	\$ -
City HOT (per the model)	\$ 1,300,000	\$ 1,800,000	\$ 3,000,000	\$ 3,200,000	\$ -
State Project Financing Zone	\$ 1,972,625	\$ 2,527,921	\$ 3,114,383	\$ 6,333,761	\$ 7,065,901
Venue Taxes	\$ -	\$ -	\$ -	\$ -	\$ 5,525,000
	\$ 15,471,875	\$ 4,327,921	\$ 6,114,383	\$ 9,533,761	\$ 12,590,901
Scheduled Debt Service					
2017 Revenue Bonds	\$ -	\$ -	\$ -	\$ 1,989,063	\$ 11,934,375
Project Appropriation Plan					
Cash-Funded	\$ 13,499,250	\$ -	\$ -	\$ -	\$ -
Debt-funded	\$ -	\$ 197,251,950	\$ -	\$ -	\$ -
	\$ 13,499,250	\$ 197,251,950	\$ -	\$ -	\$ -
[See exhibit #4 for detail funding model]					
Projected Funds Earmarked for Public Events Capital Outlay					
	FY2016	FY2017	FY2018	FY2019	FY2020
Revenue Allocated for Cash-Funded Capital Outlay Projects					
Culture and Tourism Fund Balance **	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Operating Transfer	\$ -	\$ 199,450	\$ 123,684	\$ 94,603	\$ 123,686
Statistics					
Current Revenue Earmarked for Cash-Funded Capital as a % of Total Revenue *	21.89%	8.22%	10.54%	10.87%	11.54%
Debt Service as % of Total Operating Budget (Excluding Multipurpose Arena Revenue and Expense) *	18.43%	17.85%	14.80%	14.41%	15.03%
Debt Service as % of Total Operating Budget (Including Multipurpose Arena Revenue and Expense)	13.32%	16.29%	13.12%	12.06%	11.90%
* Total Revenue = \$43,678,931; \$45,182,862; \$47,638,967; \$48,989,758; \$47,837,967					
** Included in Culture and Tourism Fund balance projects above					
FY2016 had a reduced level of use of DFW revenue share due to Debt Service Fund balance					

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

OPERATIONS AND MAINTENANCE IMPACT

Most of the improvements in the Public Events CIP are directed toward improving existing facilities and infrastructure and will result in increased efficiencies and should not increase the operational costs of the facilities. No maintenance or improvement costs or staff additions have been anticipated from FY2016 CIP improvements. The new arena and parking garage will be privately managed and no additional staff or maintenance costs are anticipated; however, costs related to insurance for the new Multipurpose Arena will need to be determined.



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CONVENTION CENTER MAJOR RENOVATIONS

Renovation, rehabilitation, repairs and maintenance on existing systems, equipment and facilities with a cost of \$250,000 or more per project at the Fort Worth Convention Center are outlined in the chart below. The total estimated spend over the next five years is \$350,000 in addition to the \$156,604 appropriated in FY16 prior to plan.

Program Summary: Convention Center Major Renovations

Table 2

	FY2016 Appropriations- to-Date as of 1/1/2016	Future FY2016 Appropriations	FY2017	FY2018	FY2019	FY2020	Total 5- Year CIP
Projects							
Arena Seats	\$ 156,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Motorized Partition	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ 156,604	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Funding Sources							
Cash Funded Capital	\$ 156,604	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Debt-Funded Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	\$ 156,604	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
CIP Operating Impacts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CIP Operating Impacts - AP's	0	0	0	0	0	0	0

FY2016 Project Descriptions:

- Arena Seat Renovation – new upholstery and foam for the seat backs and seat pans for the 10,418 permanent seats in the arena. Project will include replacement of some bushings and lift springs, checking and tightening of anchor bolts and lubrication of moving parts. Majority of work will be completed on site (funds already appropriated via M&C C-27528).
- Motorized Partition – replacement of 49 year old motorized wall between Exhibit Hall Bay F and the Arena

Convention Center Major Renovations Past Accomplishments

Year	COST	DESCRIPTION
FY2010	\$ 348,849.00	Kitchen Renovations to HVAC & Vent-a-hood
FY2011	\$ 2,725,943.00	Chiller (2), Cooling Tower, AHU Annex
FY2012	\$ 329,056.00	HVAC Mechanical Controls
FY2013	\$ 1,995,453.00	Meeting Room Renovation, Boiler Upgrade, Mechanical Controls
FY2014	\$ 943,119.00	Carpet
FY2015	\$ 545,934.00	Arena seat (partial), Electrical upgrade of exhibit floor

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

CONVENTION CENTER MINOR RENOVATIONS

Renovation, rehabilitation, repairs and maintenance on existing systems, equipment and facilities with a cost of less than \$250,000 per project at the Fort Worth Convention Center are outlined in the chart below. The total estimated spend over the next five years is \$2,209,571. Examples include HVAC repairs, roof repairs, building assessments and CAD drawings, kitchen equipment, etc.

Program Summary: Convention Center Minor Renovations

Table 3

	FY2016	FY2017	FY2018	FY2019	FY2020	Total 5-Year CIP
Multiple Projects						
Total	\$ 644,571	\$ 355,000	\$ 470,000	\$ 470,000	\$ 270,000	\$ 2,209,571
Funding Sources						
Cash Funded Capital	\$ 644,571	\$ 355,000	\$ 470,000	\$ 470,000	\$ 270,000	\$ 2,209,571
Debt-Funded Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	\$ 644,571	\$ 355,000	\$ 470,000	\$ 470,000	\$ 270,000	\$ 2,209,571
CIP Operating Impacts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CIP Operating Impacts - AP's	0	0	0	0	0	0

Convention Center Minor Renovations Past Accomplishments

Year	COST	DESCRIPTION
FY2010	\$ 154,807.00	Carpet, Cooling Tower Replacement Design
FY2011	\$ 538,563.00	Garage Security, Carpet, Radio Upgrade, Buffet Equip, Energy Management Perf Agreement
FY2012	\$ 592,732.00	Energy Mgmt. Performance Agreement, FF&E, HVAC Imp (Pump Gallery AHU Annex, Hot Water Piping Annex)
FY2013	\$ 802,498.00	Carpet, HVAC Minor, Sound Upgrade, Arena AHU, Wireless Upgrade, Radio Upgrade (cont.)
FY2014	\$ 139,407.00	Boiler Improvements, Strategic Plan Consultant
FY2015	\$ 64,729.00	Electrical upgrade exhibit hall floor receptacles, CAD Drawings

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

WILL ROGERS MEMORIAL CENTER MAJOR RENOVATIONS

Renovation, rehabilitation, repairs and maintenance on existing systems, equipment and facilities with a cost of \$250,000 or more per item at the Will Rogers Memorial Center. Total estimated spend over the next five years is \$6,750,000.

Program Summary: Will Rogers Major Renovations

Table 4

	FY2016	FY2017	FY2018	FY2019	FY2020	Total 5-Year CIP
Projects						
Coliseum East Parking Lot	\$ 250,000					\$ 250,000
Chiller (Central Plant)	\$ 900,000					\$ 900,000
Video Boards in the Justin Arena & Watt Arena	\$ 500,000					\$ 500,000
Barn Lighting - Burnett/Richardson-Bass/Justin Arena	\$ 750,000					\$ 750,000
Coliseum Lighting	\$ 250,000					\$ 250,000
Campus Technology		\$ 2,000,000				\$2,000,000
Concession Stand Renovations		\$ 500,000				\$ 500,000
Burnett Building - Replace Permanent Stalls				\$ 1,100,000		\$1,100,000
Richardson Bass Building - Replace Permanent Stalls				\$ 500,000		\$ 500,000
Total	\$ 2,650,000	\$ 2,500,000	\$ -	\$ 1,600,000	\$ -	\$6,750,000
Funding Sources						
Cash Funded Capital	\$ 2,650,000	\$ 2,500,000	\$ -	\$ 1,600,000	\$ -	\$6,750,000
Debt-Funded Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	\$ 2,650,000	\$ 2,500,000	\$ -	\$ 1,600,000	\$ -	\$6,750,000
CIP Operating Impacts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CIP Operating Impacts - AP's	0	0	0	0	0	0

FY2016 Project Descriptions:

- Coliseum East Parking Lot – repair and reseal parking lot that is located east of the Coliseum
- Chiller (Central Plant) – replace chiller #1
- Video Board – install large video board system in the Justin Arena and Watt Arena if resources are sufficient
- Barn Lighting – study of lighting systems in the horse stall and cattle pen areas of the Burnett Building and Richardson-Bass Building and potential replacement with new LED Technology to reduce utility costs and improve lighting in these areas. Present lighting systems are out dated and spare parts are becoming very difficult to purchase. This project also includes the Justin Arena lighting
- Coliseum Lighting – study of and possible replacement of the existing coliseum lighting system to reduce utility costs and improve quality of lighting. Parts are no longer available for the present Widelight system.

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

Will Rogers Major Renovations Past Accomplishments

Year	COST	DESCRIPTION
FY2010	\$ 848,198.00	Roundup Inn Sound & Lighting Upgrade, Street Improvement for MPEB
FY2011	\$ 1,129,938.00	Backstage Club HVAC, Operable Wall Replacement, Electrical Relocation for MPEB
FY2012	\$ 2,616,575.00	Roof Repairs-Exhibits, Boiler Plant Upgrade, Cooling Tower Renovation, Justin Chair Replacement, Harley Triangle Upgrade
FY2013	\$ 5,104,619.00	Auditorium Lighting/Sound Upgrade, Brown Lupton N Exhibit Renovation, Livestock Bldg. Exhaust Renovation, Portable Stalls
FY2014	\$ 6,650,422.00	Livestock Bldg. Exhaust Renovation, AHU/Water Pump, Pavilion, Cattle Barn2/Tower Drive Expansion
FY2015	\$ 13,969,794.00	Cattle Barn2/Tower Drive Expansion, marquee renovation, Moncrief/Brown-Lupton rooftop unit replacement

WILL ROGERS MINOR RENOVATIONS

Renovation, rehabilitation, repairs and maintenance on existing systems, equipment and facilities with a cost less than \$250,000 per item at the Will Rogers Memorial Center are outlined in the chart below. The total estimated spend over the next five years is \$2,674,500. Examples include roof repairs, sprinkler systems, concrete work, hardscape, lighting, etc.

Program Summary: Will Rogers Minor Renovations

Table 5

	FY2016	FY2017	FY2018	FY2019	FY2020	Total 5-Year CIP
Multiple Projects						
Total	\$ 824,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 350,000	\$ 2,674,500
Funding Sources						
Cash Funded Capital	\$ 824,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 350,000	\$ 2,674,500
Debt-Funded Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	\$ 824,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 350,000	\$ 2,674,500
CIP Operating Impacts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CIP Operating Impacts - AP's	0	0	0	0	0	0

Will Rogers Minor Renovations Past Accomplishments

Year	COST	DESCRIPTION
FY2010	\$ 58,732.00	Platting for Harley Relocation
FY2011	\$ 180,509.00	Radio Upgrade, Champions Grill Renovations
FY2012	\$ 486,759.00	Brown-Lupton North Exhibit Design, Backstage HVAC, FF&E, RV Lot Design

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

FY2013	\$	273,542.00	Roof Repairs, Upgrade Boiler, Brown Lupton North Exhibit Design, Radio Upgrade (cont.)
FY2014	N/A		
FY2015	\$	91,034.00	Concrete work, electrical upgrades

COWTOWN COLISEUM RENOVATIONS AND REPAIRS

Renovation, rehabilitation, repairs and maintenance on existing systems, equipment and facilities are outlined in the chart below. The total estimated spend over the next five years is \$3,526,000, if funding is identified. Examples include replacement of the air handlers and central plant, fire alarm system, improvements to exits, electrical and fire suppression systems, etc.

Program Summary: Cowtown Coliseum Renovations and Repairs

Table 6

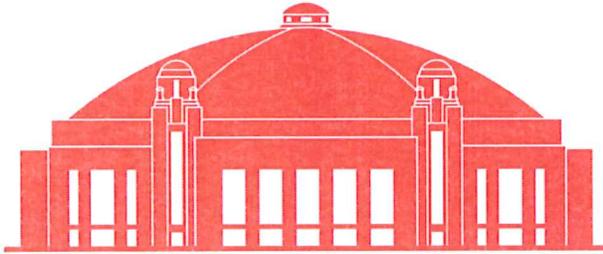
	FY2016	FY2017	FY2018	FY2019	FY2020	Total 5-Year CIP
Projects						
Cowtown Coliseum replace air handlers and central plant	\$ 2,900,000	\$ -	\$ -	\$ -	\$ -	\$2,900,000
Fire alarm replacement	\$ -	\$ 276,000	\$ -	\$ -	\$ -	\$ 276,000
Life safety requirement upgrades/fire suppression	\$ -	\$ -	\$350,000	\$ -	\$ -	\$ 350,000
Total	\$ 2,900,000	\$ 276,000	\$350,000	\$ -	\$ -	\$3,526,000
Funding Sources						
Cash Funded Capital	\$ 2,900,000	\$ 276,000	\$350,000	\$ -	\$ -	\$3,526,000
Debt-Funded Capital						
Total Sources	\$ 2,900,000	\$ 276,000	\$350,000	\$ -	\$ -	\$3,526,000
CIP Operating Impacts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CIP Operating Impacts - AP's	0	0	0	0	0	0

Other Renovations Past Accomplishments

Year	COST	DESCRIPTION
FY2010	\$ 26,435.00	Cowtown Coliseum Handrails
FY2011	\$ 49,906.00	Cowtown Coliseum Bucking Chutes
FY2012	\$ 244,396.00	Cowtown Coliseum Sound System Upgrade
FY2013	\$ 189,509.00	Cowtown Coliseum assessment & Sound System Upgrades

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

NEW FACILITIES



FORT WORTH MULTIPURPOSE ARENA

Upon adoption of the FY2016 Public Events Capital Improvement Plan, a total of \$13,499,250 will be available in the Culture & Tourism Capital Project Fund for cash-funded expenditures related to the multipurpose arena. The source of the funding was operating and fund balance. Future funding sources will be reimbursement from the State related to the PFZ#1 from which incremental State Hotel Occupancy Taxes, Mixed Beverage Taxes and State Sales Taxes generated at hotels within the PFZ will be allocated to the City to assist in the financing of costs associated with each project and the Venue Taxes that will be collected once the arena opens.

Construction of the multipurpose arena is scheduled to begin immediately following the 2017 Stock Show with completion anticipated in late 2019.

Groundbreaking for the garage is scheduled for early 2016 with anticipated completion in late 2017.

Program Summary: New Facilities

Table 7

	FY2016	FY2017	FY2018	FY2019	FY2020	Total 5-Year CIP
Projects						
New Multipurpose arena	\$ 13,499,250	\$ 197,251,950	\$ -	\$ -	\$ -	\$ 210,751,200
Total	\$ 13,499,250	\$ 197,251,950	\$ -	\$ -	\$ -	\$ 210,751,200
Funding Sources						
*Cash Funded Capital	\$ 13,499,250	\$ -	\$ -	\$ -	\$ -	\$ -
Debt-Funded Capital	\$ -	\$ 197,251,950	\$ -	\$ -	\$ -	\$ -
Total Sources **	\$ 13,499,250	\$ 197,251,950	\$ -	\$ -	\$ -	\$ 210,751,200
CIP Operating Impacts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CIP Operating Impacts - AP's	0	0	0	0	0	0

*Appropriated via M&C G-18578 and G-18601 \$ 12,199,250

PFZ Funds and Venue Taxes are not included in above table.

Table 7 excludes \$14,248,801 in public funding for capital projects occurring prior to execution of the Master Agreement for storm drain improvements, Trail Drive, etc.

LOOKING TO THE FUTURE

Convention Center Expansion

A feasibility analysis confirmed earlier studies of a need for a Phase 3 expansion of the Convention Center and recommended that the City replace and/or upgrade the original portion of the building, including the arena.

The expansion and renovation of the FWCC should including the following components in order to optimize the FWCC's position in the market and respond to the market that wants to come to Fort Worth:

- **Exhibit Space:** Expand prime exhibit space from 182,000 square feet currently to as close to 300,000 square feet as possible (includes removal of arena).
- **Ballrooms:** The addition of a 50,000 square foot ballroom will do the most within the building to make Fort Worth more competitive and able the meet the market's needs and accommodate one major convention effectively or two simultaneous conventions.
- **Meeting Rooms:** The replacement and addition of meeting rooms for a new total of 80 meeting rooms and 80,000 square feet will help the FWCC attract higher rated business (professional associations, corporate events, technical meetings) that require numerous breakout meeting rooms for training, teaching and related small group settings to compete more with Dallas, Houston, Austin and San Antonio, not to mention about 25 other large U.S. cities and the Gaylord properties.
- **Food and Beverage:** A full catering kitchen that allows for consistent, high-quality service and simultaneous plating for hundreds of people should be added to the FWCC.
- **Parking:** While parking downtown is not generally a problem, for large events, parking can easily overflow from the primary garage and lots. There is no existing or easy onsite parking option. Therefore, as part of the replacement of the north end of the building, an underground parking garage is recommended
- **Hotels.** Due to the small hotel package that Fort Worth offers in a walkable and proximate radius from the FWCC, even with its current convention space sizing, it should add a second branded headquarters hotel of 1,000 rooms near the north or northeast end of the building.
- **Straightening Commerce Street.** It has been established that the Annex is subprime space and its development caused Commerce Street to bow out around it. The space is not especially helpful to the FWCC and prime exhibit space can be added in a multi-story addition/replacement of the north end of the building. The benefit of removing the Annex and straightening Commerce is the creation of larger development parcels east of Commerce, which would make the development of one or more convention hotels easier and completes a long-held planning goal of the downtown plan.
- **Creating a new Front Door.** The FWCC currently has no welcoming front door. A replaced north end should include a welcoming public access point and grand lobby and second level terraced restaurant or reception area that simultaneously functions as a counterpoint to the courthouse at the other end of Main Street. The views to and from this new front door should ultimately provide Fort Worth with some additional iconic imagery and create that connectivity to the rest of the entertainment district and Sundance Square area that is needed.

Public Events – 5 Year Capital Improvement Plan (FY2016-FY2020)

CAPITAL OUTLAY

Funds in this category reflect equipment and one-time studies that are not directly tied to a capital project.

Table 8

	FY2016 Appropriations- to-Date as of 1/1/2016	FY2016 Appropriations	FY2017	FY2018	FY2019	FY2020	Total 5-Year CIP
Vehicle and Equipment Replacement	\$ 152,100	\$ -	\$ 199,450	\$123,684	\$94,603	\$ 123,686	\$ 541,423
WRMC Facilities Assessment	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ 152,100	\$ 350,000	\$ 199,450	\$123,684	\$94,603	\$ 123,686	\$ 891,423
Funding Sources							
Cash Funded Capital	\$ 152,100	\$ 350,000	\$ 199,450	\$123,684	\$94,603	\$ 123,686	\$ 891,423
Debt-Funded Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	\$ 152,100	\$ 350,000	\$ 199,450	\$123,684	\$94,603	\$ 123,686	\$ 891,423
CIP Operating Impacts							
CIP Operating Impacts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CIP Operating Impacts - AP's	0	0	0	0	0	0	0

Exhibits:

1. Financial Model through 2034 prepared for Multipurpose Arena
2. 15-Year History of Culture and Tourism
3. FY2016 VEF Plan
4. 5-year CIP Plan

Exhibit 1

Financial Model through 2034 prepared for Multipurpose Arena

Exhibit 2

15-Year History of Culture and Tourism

To the Mayor and Members of the City Council

June 16, 2015

Page 1 of 5



SUBJECT: 15 YEAR BUDGET HISTORY – CULTURE AND TOURISM

In an effort to provide a framework for current and future budget requests, staff is providing 15 years of historical data by department over the next several months. Data includes Fiscal Year 2000 through Fiscal Year 2015.

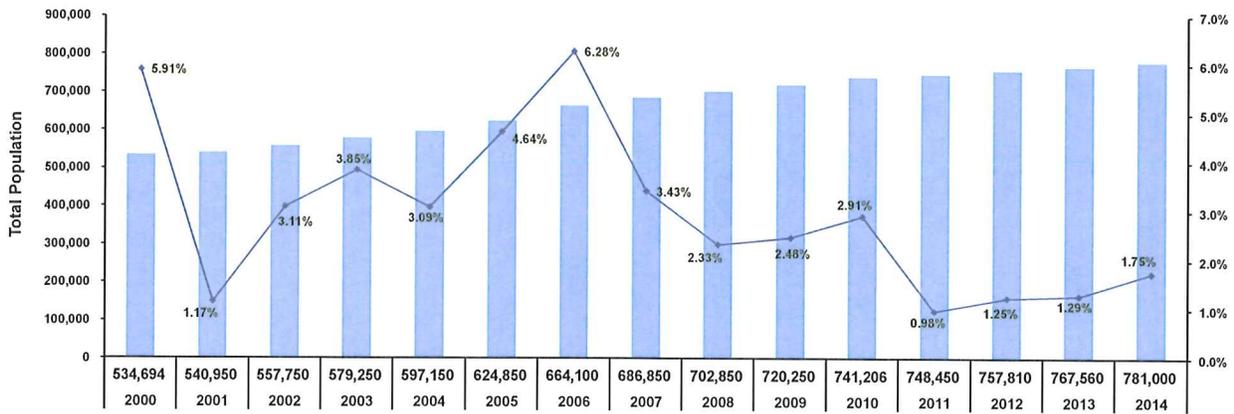
In graph format, the data includes the following components:

1. Population
2. Staffing Levels with Population
3. Square Miles of the City of Fort Worth
4. Adopted Budget with Square Mileage
 - a. General Fund and other funds as applicable

Population

From 2000 to 2015, the population in Fort Worth grew by 246,306 new citizens or about 46 percent. This trend is expected to continue as Fort Worth continues to be singled out as one of the fastest growing large cities both in Texas and America.

Fort Worth Population Growth



Source: North Central Texas Council of Government (NCTCOG)

■ Population ↗ % Change

Square Miles

By comparison, the square mileage in the City grew from 308 to 353 square miles, or 15 percent. The 25 square mile increase from 2002 to 2003 included the annexation of 7,744 acres known as 287 Zone LPA (M&C PZ-2438).

To the Mayor and Members of the City Council

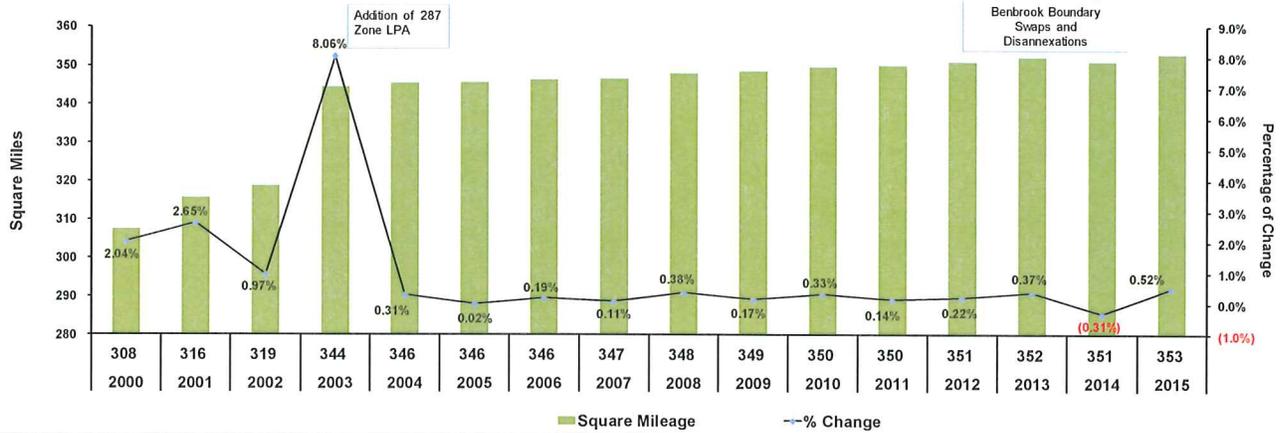
June 16, 2015

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SUBJECT: 15 YEAR BUDGET HISTORY – CULTURE AND TOURISM

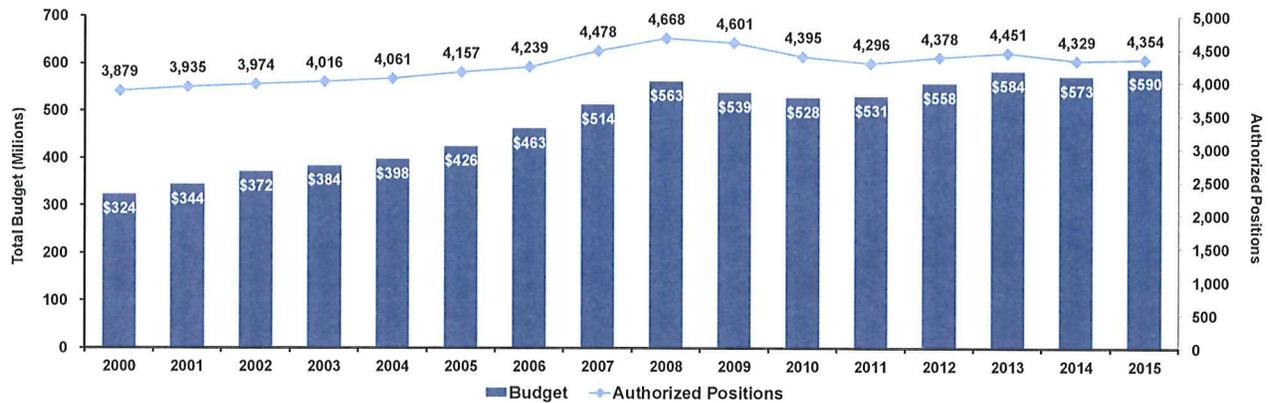
Fort Worth Square Mileage



General Fund Annual Budget and Authorized Positions

The overall growth in population and service area has had its impact on the General Fund total budget and authorized positions. The General Fund adopted budget increased 82 percent from 2000 to 2015, while the authorized positions increased 12 percent over same period.

Fort Worth General Fund Annual Budget and Authorized Position Growth



Impact of Growth in Population and Square Mileage Relative to Budget

Prior to Fiscal Year 2010, the Public Events department was in the General Fund. Culture and Tourism was a separate fund. The following charts, analysis, and discussion were prepared based on combination of the funds over the 15-year period. The Department's authorized positions increased from 123 staff members in 2000 to 133 in 2015, about 8 percent.

To the Mayor and Members of the City Council

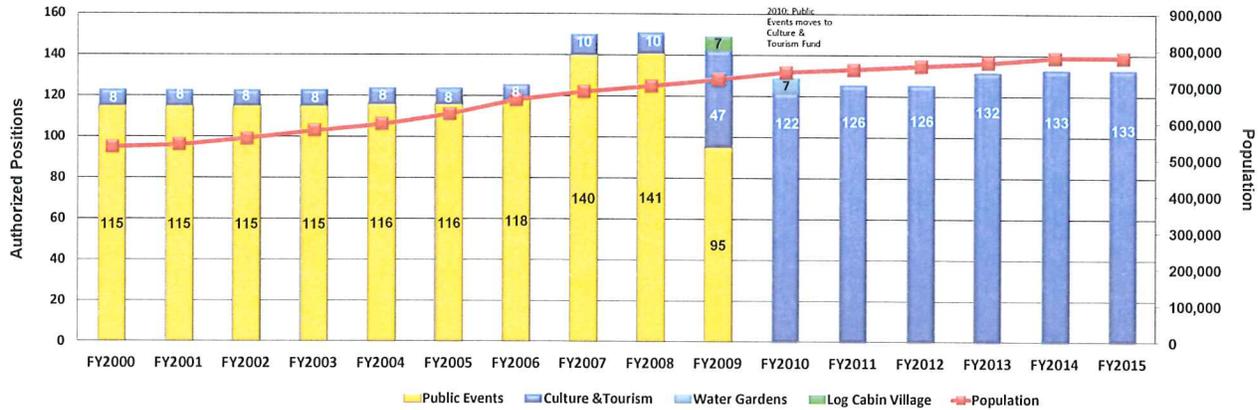
June 16, 2015

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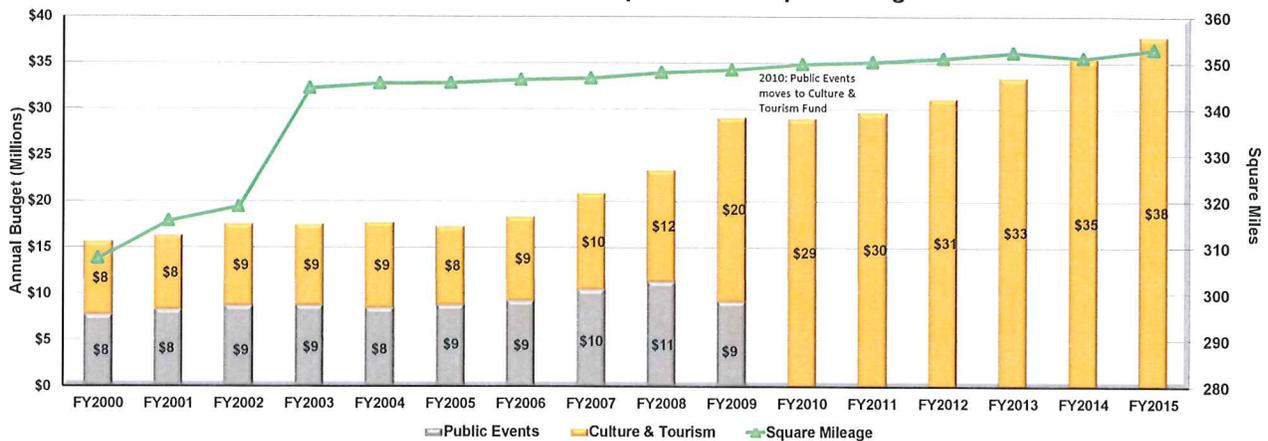
SUBJECT: 15 YEAR BUDGET HISTORY – CULTURE AND TOURISM

Culture and Tourism Department Authorized Strength



The annual budget more than doubled from FY2000 to FY2015 resulting from increased contractual obligations with the Convention and Visitors Bureau, and facility improvement, operational and maintenance costs for the Public Events department. The cost of the services provided by Culture and Tourism relative to population increased from \$29,339 per 1,000 citizens in FY2000 to \$48,468 in FY2015.

Culture and Tourism Department Adopted Budget



The Public Events Department was consolidated into the Culture and Tourism Fund in FY2010. Prior to that, Public Events was a General Fund department responsible for the operation and maintenance of both the Will Rogers Memorial Center (WRMC) and the Fort Worth Convention Center (FWCC). The Culture and Tourism Fund is a special revenue fund of the City of Fort Worth, established to provide funding for organizations that enhance tourism and/or promote, develop and maintain cultural activities in Fort Worth. In addition to the WRMC and FWCC, funding is provided for the Convention and Visitors Bureau (CVB) and the Fort Worth Herd. Supporting revenue sources include the

To the Mayor and Members of the City Council**June 16, 2015**

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**SUBJECT: 15 YEAR BUDGET HISTORY – CULTURE AND TOURISM**

hotel/motel occupancy tax, the events at each facility and the Dallas/Fort Worth revenue share. Significant changes to the Culture and Tourism Fund, both in authorized positions and budget, are as follows:

FY2006 –Two temporary positions were converted into authorized positions (APs), a sales manager and an administrative assistant. Revenues from the Convention Center parking operations were transferred to the Municipal Parking Fund.

FY2007 –The budget increased \$2M from the prior year for the addition of 9 positions at WRMC and 13 public event attendants at the FWCC to assist with set-up, breakdown, and customer service for events at each facility. Three part-time permanent positions were added to the Fort Worth Herd.

FY2008 –Total positions increased by one for the conversion of a temporary administrative assistant to regular full-time. The budget increased about \$2.5M due mainly to a new contract with CVB for promotional and marketing services and funded by the Hotel Occupancy Tax (HOT) revenues. The City and the Fort Worth Convention and Visitors Bureau (CVB) have entered into a series of Agreements since 1998 for the Bureau to perform professional services for the City for HOT-funded marketing programs and activities. Payment for such services is based on the anticipated revenue from the 7 percent HOT revenues. There was also increased funding to the Van Cliburn Foundation, The Fort Worth Museum of Science and History and the Arts Council of Tarrant County.

FY2009 – There was a decline of 2 positions resulting from the transfer of 7 positions to the Municipal Parking Fund, 1 position to Community Services and the transfer in of 6 positions for the Log Cabin Village staff. There was a budget increase of \$6M primarily due to the transfer of positions and an increase in the debt service for WRMC parking system improvements including construction of a new parking garage.

FY2010 –There was a reduction of 20 positions including field operations crew leaders, administrative assistants, skilled and senior skilled trade technicians, and public events attendants as a part of Citywide reductions based on prioritization of their programs and the 7 positions for the Log Cabin Village were transferred back to the Parks and Community Services Department. An offsetting increase to positions resulted from the transfer of operations of the Water Gardens into the Culture and Tourism fund including 7 authorized positions. Additionally the budget increased \$1M for the facility improvements at both FWCC and WRMC, along with increased funding to the City's Arts subsidies.

FY2011 – Authorized positions declined by 3 due to the transfer of the Water Garden operations (7 positions) to the Parks and Community Services Department, the transfer out of the Herd operations (9 positions) to the CVB, increases of 12 reinstated positions reduced in the prior year and an increase of 1 AP resulting from the conversion of an overage position to a regular position to administer the Outdoor Events ordinance. The budget increased approximately \$1M from the prior year due to increased debt service associated with bonds issued to construct the new Will Rogers Equestrian Multi-Purpose Building. In addition, there were fluctuations in expenditures relating to

**To the Mayor and Members of the City Council****June 16, 2015**

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SUBJECT: 15 YEAR BUDGET HISTORY – CULTURE AND TOURISM

increased facility improvements at the FWCC and WRMC and reductions in costs associated with the transfer of funding for the Arts Council and United Way to the General Fund.

FY2012 – There was an increase to the budget of slightly over \$1M for bond interest payments set by Treasury and a 2% increase in the CVB contract due to a corresponding increase in HOT tax revenues.

FY2013 – Six APs were added for the new Equestrian Multi-Purpose Building. The budget increased by \$2.3M due mainly to the new contract for the CVB based on the increase in HOT tax revenues, funding for capital improvement projects and additional staffing. Highlighted projects include installation of new carpet on the first floor of the FWCC, a new roof on the Amon Carter Building, and numerous additional infrastructure improvements.

FY2014 - One authorized position was added for the conversion of an overage management analyst II position to permanent status. The budget increased \$2M for the CVB contract and facility repair and maintenance costs. In addition, FY2014 marked the initial year that the cost of electricity was charged directly to the department.

FY2015 – The budget increased \$3M mainly for increases in the CVB contract, debt service, facility maintenance, electricity costs, the implementation of a 4% ATB salary increase, as well as reinstatements of transfers to the Risk Management fund related to commercial and self-insured programs, claims and litigation management.

Over the last fifteen years there has been significant growth in the responsibilities of the Culture and Tourism Fund. The addition of the Omni Hotel and other upgraded hotel offerings have supported new business market segments for the Convention Center, which has grown to double the square footage of the original facility. Enhancements to the Will Rogers Memorial Center include rehabilitation and upgrade of existing facilities, addition of the new Equestrian Multi-Purpose Building, new Multi-Purpose Pavilion, new parking facilities, Cattle Barn Renovations and other related infrastructure investments. These enhancements have helped to draw new business to Fort Worth. Budget increases have been primarily related to increased debt service payments associated with the infrastructure improvements and additions. In addition, as hotel/motel tax revenue continues to grow, costs increase resulting from the shared portion of the revenue with the CVB.

Hopefully you find this information helpful. If you have any questions, please call Kirk Slaughter, Director of Facilities & Public Events, at 817-392-2501, or Aaron Bovos, Financial Management Services Director at 817-392-8517.

David Cooke
City Manager

Exhibit 3
FY2016 VEF Plan

Fund	Department	Vehicle	Equipment Requested (Make/Description)	Replaces this Equipment	Estimated Cost	Department	ACM
20101	Culture & Tourism	425-0016	Scissorlift 26X32	Skyjack 4626	\$18,000	0246000	Susan Alanis
20101	Culture & Tourism	510-0154	18' flatbed trailer	Friesen Trailer	\$7,500	0246010	Susan Alanis
20101	Culture & Tourism	957-0015	T12 Tennant	Tennant 5700/800C	\$15,600	0246010	Susan Alanis
20101	Culture & Tourism	753-0004	Tennant 810 sweeper	Tennant 810	\$58,000	0246010	Susan Alanis
20101	Culture & Tourism	425-0015	Scissorlift 26X46	Genie GS2646	\$25,000	0246010	Susan Alanis
20101	Culture & Tourism	955-0068	5000 Forklift	FG20CN-LP	\$28,000	0246010	Susan Alanis

12/09/2015

Estimated Total Requested **\$152,100**

Exhibit 4

Public Events 5 Year CIP Plan Recap

Public Events 5 Year CIP Plan

Funding Source	Category	Project	FY16 Previously Appropriated by M&C					Chapter	
			2016	2017	2018	2019	2020		Total
DFW Rev Share	FWCC Major Renovation & Repair	FWCC Arena Seats (Total project \$700,000)	\$	\$	\$	\$	\$	-	Fort Worth Convention Center
Old Bond Revenue	FWCC Major Renovation & Repair	FWCC Motorized Partition (source change 12/28/15)	\$ 156,604	\$	\$	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Major Renovation & Repair	TOTAL FWCC MAJOR RENOVATION & REPAIR	\$ 156,604	\$ 350,000	\$	\$	\$	\$ 350,000	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Exterior Air Handler	\$	\$	\$ 200,000	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Roof Repairs	\$	\$ 50,000	\$ 50,000	\$	\$	\$ 50,000	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Arena Handrails (added 12.1.15)	\$	\$ 85,000	\$	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Security Upgrade (added 12/1/15)	\$ 100,000	\$	\$	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Monitor Technology Upgrade (added 12/1/15)	\$ 20,000	\$	\$	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Kitchen Appliances (12/1/15)	\$ 75,600	\$	\$	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	RESERVE (added 12/1/15)	\$ 200,000	\$	\$	\$	\$	\$ 200,000	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC CAD Drawings	\$	\$	\$	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Motor Control Center Upgrade	\$	\$	\$	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Repair 16-100 amp floor receptacles	\$	\$	\$	\$	\$	\$	Fort Worth Convention Center
DFW Rev Share	FWCC Minor Renovation & Repair	FWCC Technology fund upgrades (SCN) (added 12/28/15)	\$ 30,000	\$ 20,000	\$ 20,000	\$	\$	\$ 20,000	Fort Worth Convention Center
Operating Transfer	FWCC Minor Renovation & Repair	FWCC Technology fund upgrades (SCN) (added 12/28/15)	\$ 168,971	\$	\$	\$	\$	\$	168,971
Fund Balance		TOTAL FWCC MINOR RENOVATION & REPAIR	\$ 644,571	\$ 355,000	\$ 470,000	\$ 470,000	\$ 270,000	\$ 2,209,571	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Burnett Building - Replace Permanent Stalls	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Campus Technology	\$	\$ 2,000,000	\$	\$	\$	\$	2,000,000
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Concession Stand Renovations	\$	\$ 500,000	\$	\$	\$	\$	500,000
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Richardson Bass Building - Replace Permanent Stalls	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Coliseum East Parking Lot	\$ 250,000	\$	\$	\$	\$	\$	250,000
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Cattlebar #2 & Tower Drive Project Change Order 2	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Chiller (Central Plant)	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Coliseum Lighting	\$ 900,000	\$	\$	\$	\$	\$	900,000
DFW Rev Share	WRMC Major Renovation & Repair	WRMC Coliseum in the Justin Arena & Watt Arena	\$ 250,000	\$	\$	\$	\$	\$	250,000
Fund Balance	WRMC Major Renovation & Repair	WRMC Video Boards in the Justin Arena	\$ 500,000	\$	\$	\$	\$	\$	500,000
Old Bonds	WRMC Major Renovation & Repair	WRMC Barn Lighting - Burnett/Richardson-Bass/Justin Arena	\$ 750,000	\$	\$	\$	\$	\$	750,000
Old Bonds	WRMC Major Renovation & Repair	WRMC Moncrief Bldg./S. Brown-Lupton rooftop unit replacement	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
Old Bonds	WRMC Minor Renovation & Repair	WRMC Marquee sign replacement	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
		TOTAL WRMC MAJOR RENOVATION & REPAIR	\$ 2,650,000	\$ 2,500,000	\$ 1,600,000	\$	\$	\$ 6,750,000	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Sprinkler Systems	\$ 150,000	\$ 150,000	\$ 150,000	\$	\$	\$	600,000
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Roof Repairs	\$ 50,000	\$ 50,000	\$ 50,000	\$	\$	\$ 50,000	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Moncrief Bldg./South Brown-Lupton electrical (for units below)	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC New concrete walls in Justin arena	\$ 27,000	\$	\$	\$	\$	\$	27,000
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC New concrete in Burnett-Tandy Drive	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC New concrete at Amon Carter Loading ramp	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Amon Carter hallway repair	\$	\$	\$	\$	\$	\$	Will Rogers Memorial Coliseum
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Lighting study in Burnett Building and Brown-Lupton South	\$ 2,500	\$	\$	\$	\$	\$	2,500
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Landscaping/Pavers	\$ 30,000	\$	\$	\$	\$	\$	30,000
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Walk-in coolers	\$ 65,000	\$	\$	\$	\$	\$	65,000
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Security Upgrade (added 12/1/15)	\$ 200,000	\$	\$	\$	\$	\$	200,000
DFW Rev Share	WRMC Minor Renovation & Repair	WRMC Auditorium Electrical Repair (added 12/2/15)	\$ 65,000	\$	\$	\$	\$	\$	65,000
DFW Rev Share	WRMC Minor Renovation & Repair	RESERVE (added 12/1/15)	\$ 235,000	\$ 300,000	\$ 300,000	\$ 300,000	\$	\$ 300,000	Will Rogers Memorial Coliseum
		TOTAL WRMC MINOR RENOVATION & REPAIR	\$ 824,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 350,000	\$ 2,674,500	Will Rogers Memorial Coliseum
Fund Balance	Cowtown Coliseum Major Ren & Rep	Cowtown Coliseum replace air handlers & Central plant reno	\$ 2,900,000	\$	\$	\$	\$	\$	2,900,000
DFW Rev Share	Cowtown Coliseum Major Ren & Rep	Fire alarm replacement	\$	\$ 276,000	\$	\$	\$	\$	276,000
DFW Rev Share	Cowtown Coliseum Major Ren & Rep	Life safety requirement upgrades/fire suppression	\$	\$	\$ 350,000	\$	\$	\$	350,000
		TOTAL COWTOWN COLISEUM MAJOR RENOVATION & REPAIR	\$ 2,900,000	\$ 276,000	\$ 350,000	\$	\$	\$ 3,526,000	Cowtown Coliseum
Future Revenue Bonds	New Public Events Facilities	Multi-Purpose Arena	\$	\$	\$	\$	\$	\$	197,251,950
Pay as You Go - Public Events	New Public Events Facilities	Multi-Purpose Arena	\$ 12,199,250	\$	\$	\$	\$	\$	New Arena
Operating Transfer	New Public Events Facilities	Multi-Purpose Arena	\$ 1,300,000	\$	\$	\$	\$	\$	1,300,000
		TOTAL NEW PUBLIC EVENTS FACILITIES	\$ 12,199,250	\$ 1,300,000	\$ 197,251,950	\$	\$	\$ 198,551,950	New Arena
Operating Transfer	Vehicles-Capital Outlay	Vehicle & Equipment Replacement - Culture & Tour	\$152,100	\$	\$ 123,684	\$ 94,603	\$	\$ 123,686	\$ 541,433
Fund Balance	Capital Outlay	WRMC Facilities Assessment	\$ 350,000	\$	\$	\$	\$	\$	350,000
		Operating Transfer to VERF (20101 to 30200)	\$	\$ 152,100	\$ 199,450	\$ 123,684	\$	\$ 123,686	\$ 891,423
		Operating Transfer to Capital (20101 to 30101)	\$ 152,100	\$ 350,000	\$ 199,450	\$ 123,684	\$ 94,603	\$ 123,686	\$ 891,423
			\$ 152,100	\$ 1,330,000	\$ 114,603	\$ 143,684	\$ 143,686	\$ 1,851,423	Capital Outlay

DFW REV SHARE Projects Scheduled	\$ 3,020,100	\$ 3,611,000	\$ 1,300,000	\$ 2,550,000	\$ 600,000	\$ 11,081,100
DFW REV SHARE in budget as transfer out	\$ 4,862,708	\$ 3,696,175	\$ 5,001,972	\$ 5,304,123	\$ 5,500,000	\$ 24,364,978
DFW REV SHARE fund balance	\$ 1,842,608	\$ 85,175	\$ 3,701,972	\$ 2,754,123	\$ 4,900,000	
DFW REV SHARE fund balance cumulative	\$ 1,842,608	\$ 1,927,783	\$ 5,629,755	\$ 8,383,878	\$ 13,283,878	
Fund Balance Projects Scheduled	\$ 4,668,971					
Fund Balance as of 12/2015	\$ 4,845,896					
Projected unappropriated fund balance	\$ 176,925					
TOTAL \$	\$ 12,507,954	\$ 200,862,950	\$ 1,300,000	\$ 2,550,000	\$ 600,000	